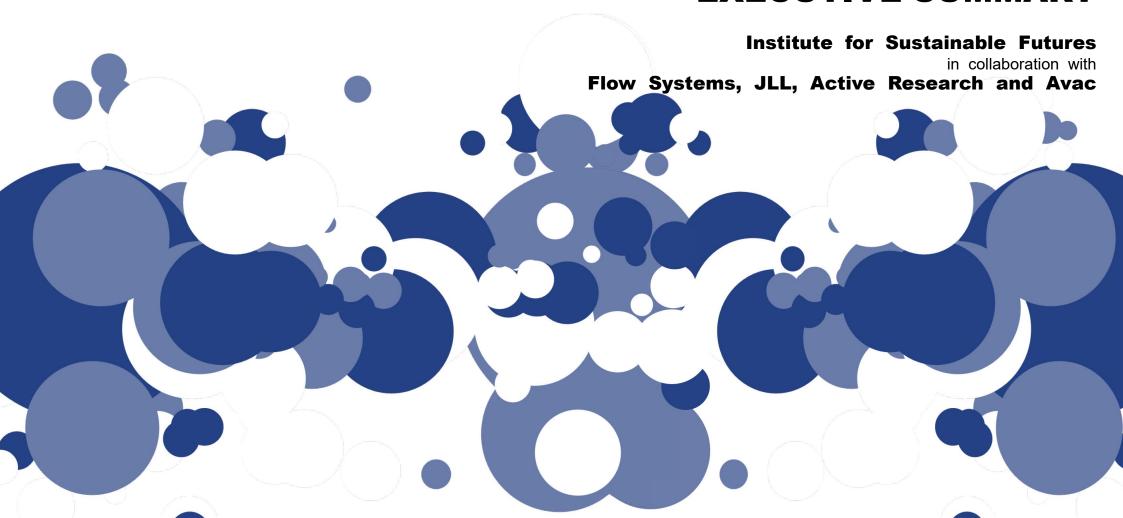


Central Park Precinct Organics Management Feasibility Study

EXECUTIVE SUMMARY



About The Authors

The Institute for Sustainable Futures (ISF) was established by the University of Technology Sydney in 1996 to work with industry, government and the community to develop sustainable futures through research and consultancy. Our mission is to create change toward sustainable futures that protect and enhance the environment, human wellbeing and social equity. For further information visit: www.isf.uts.edu.au

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About The Research

The 'Central Park Precinct Organics Management Feasibility Study' has been prepared by the Institute for Sustainable Futures (ISF), University of Technology Sydney (UTS). The research, conducted by ISF, was funded through a City of Sydney (CoS) Innovation Grant (2016) and Flow Systems (Flow) in collaboration with JLL (retail managers at Central Park), Active Research (anaerobic digestion specialists) and Avac (vacuum system specialists).

The project supports various state and local government initiatives. The project strongly aligns with the NSW Waste Avoidance and Resource Recovery Strategy (WARR) 2014-2021, by providing background information and data on the viability of innovative organic waste management systems and the potential for new markets for recycled materials. By including an analysis of the feasibility of recycling organic food waste (combined with organics in wastewater and trade waste), this project explicitly supports WARR's goal of diverting 75% of waste from landfill and increasing recycling rates for municipal solid waste (MSW) and commercial and industrial waste to 70% by 2021-22, of which organic food waste is a critical component. The project also provides direct benefits to the CoS, by supporting the City to meet its strategic goals. These benefits are related to the 2030 Sustainable Sydney Strategy and the Master Plans developed to support that Strategy (especially the Decentralised Water Master Plan, in which ISF was centrally involved (with GHD)) and the Advanced Waste Treatment Master Plan.

Disclaimer

The authors have used all due care and skill to ensure the material is accurate as at the date of this report.

INSTITUTE FOR SUSTAINABLE FUTURES

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Introduction

The 'Central Park Precinct Organics Management Feasibility Study' has involved conducting a high level assessment of the feasibility of organic waste management using anaerobic digestion (AD) at One Central Park, Sydney.

The newly developed One Central Park site has been specifically chosen due to the significant potential to incorporate an AD system within its existing recycled water plant facility, the site's connection to the tri-generation central energy plant, and the ISF's direct involvement and experience in research in organic waste management.

Flow Systems manages the A\$13million, 1 ML/day, water recycling plant at One Central Park, the largest water recycling facility in the basement of a residential building in the world.

As a private utility pioneer, Flow Systems is interested in pursuing the feasibility of energy generation through a building scale AD to assist in on-site organic waste management and expansion of their private multi-utility business model.

As the utility manager of One Central Park, Flow Systems are uniquely placed to investigate a building scale AD system in a dense urban setting in combination with their existing world leading on-site water recycling facility and central energy plant. They are keen to investigate the feasibility of piloting an AD plant at Central Park to demonstrate on-site organics management and associated socio-cultural and technological innovations such as minimising contamination of food waste streams through vacuum systems and the generation and utilisation of energy on-site.

There are currently very few successful examples of organic waste management (e.g. food waste, sewage and trade waste) systems at a single large building/precinct scale using AD. While technologies already exist to manage organics in more sustainable and beneficial ways, significant gaps in knowledge exist in closing the loop on organic waste streams through on-site AD in a dense urban setting. These gaps include, for example, identifying the:

- volume and type of organics available for an on-site AD plant in a mixed-use dense urban setting,
- volume and type of organics required for such a system to operate efficiently,
- range of costs and benefits of AD to residential and commercial customers,
- preferred technical options for Central Park in particular.

FINDINGS AT A GLANCE

OR

ENERGY GENERATION

POTENTIAL ENERGY from treatment of the organics on-site can supply up to:



upto **20%**

ELECTRICITY needs





upto 50%

HOT WATER needs



AVOIDED COSTS

Treatment of the organics on-site has the **POTENTIAL TO AVOID**:



upto 85k/annum

WASTE REMOVAL





upto 80k/annum

ELECTRICITY 'or' **HOT WATER** costs



PAYBACK PERIOD

Based on estimated upfront capital costs and avoided costs PAYBACK PERIODS



could be as early as

5 years

ADDITIONAL BENEFITS

Significant ENVIRONMENTAL BENEFITS can be harnessed by:



avoiding over 10,000km/annum

TRUCK & RAIL movement

With Sydney expected to grow from 5 to 8 million people over the next 30 years, on-site treatment of organic waste using anaerobic digestion (AD) unlock significant potential in both retrofit and new developments.

Waste Management at One Central Park

The Central Park precinct is built on the former Carlton United Brewery (CUB) site next to Central Station on the southern edge of Sydney's CBD and directly adjacent to Ultimo, currently, the densest urban area in Australia, with some 15,100 people/km2 (ABS 2016). One Central Park, on the western edge of the development, with its distinctive East and West towers draped in green vegetation, is the focal point of this feasibility study.

For the feasibility study, current waste management systems and practices were investigated for both the residential and commercial areas at One Central Park. Figure 1 below illustrates the various waste streams along with the management and treatment of each waste stream, including garden organics (GO), food waste (FW) (residential & commercial/retail), UCO, FOG, sewage and trade waste (TW). A more detailed assessment of the volume of waste containing organics was developed to assist in assessing the potential of an AD system on-site at One Central Park. Volumes of individual streams containing organic waste are shown in Figure 2. Figure 3 shows the current waste stream routes and destinations highlighting the fragmented nature of organic waste management and significant potential

3,351 kL/annum Residential Municipal Solid Waste (MSW) Commercial/Retail Solid Waste 4.106 kL/annum **Woolworths Food Waste** 194 kL/annum **Woolworths Solid Waste** 883 kL/annum **Used Cooking Oil (UCO)** 12 kL/annum Fats Oil and Grease (FOG) 300 kL/annum **Waste Water Sewage** 62,050 kL/annum (diverted to sewer bypassing the recycled water plant) Trade Waste sludge (TW) 4,380 kL/annum (discharged to sewer from the recycled water plant) Garden Organics (GO) 333 kL/annum (from green walls and parks at Central Park)

Figure 2

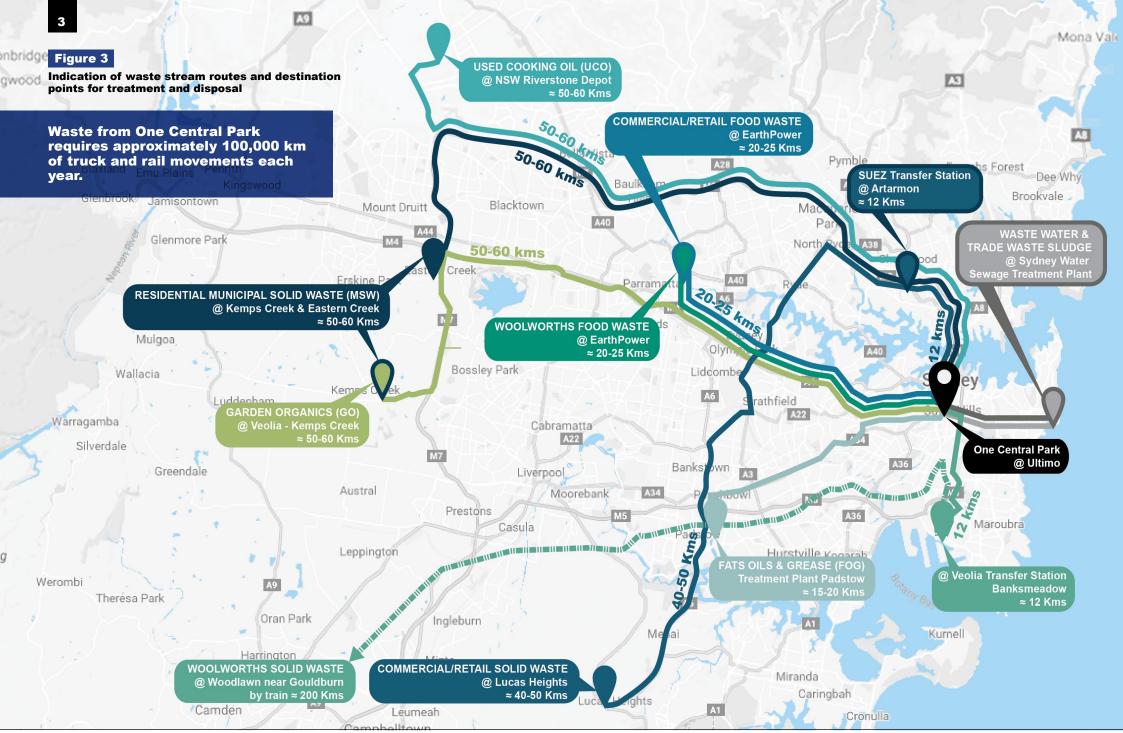
One Central Park waste streams (excl. recyclables) containing organics in kL/annum based on 2017 data (through assumed and actual data collection)



Figure 1

Waste streams and management at One Central Park (excl. recyclables)





Technological Options

A total of six potential options were identified for assessment which took into consideration a spectrum of opportunities relevant to retrofitting One Central Park but also new precinct scale developments.

The study revealed that there is currently limited food waste and other organics source separation occurring at One Central Park, yet there are potentially significant volumes of organic waste available and, if captured and combined, can be used as a feedstock for an on-site AD system. Such opportunities are amplified due to the specific characteristics of the site, including sludge produced from the on-site waste water recycling plant and potential connection to the central energy plant. Figures 4 & 5 show estimated organics available with and without sewage and trade waste sludge while Figure 6 shows the organics vs. potential energy production for each of the options.

All options include commercial/retail food waste, Woolworth's food waste, UCO, and FOG but excludes GO.

Options 1 to 4 include varying volumes of residential food waste (from 15% to 75%) from the 623 flats at One Central Park plus all trade waste sludge.

Option 5 excludes residential food waste and includes only 50% of trade waste sludge.

Option 6 excludes both residential food waste and trade waste sludge representing a more commercial/retail focused example of precinct scale development.

The options were analysed for potential biogas production revealing that Options 3 and 4 provide the highest energy potential.

The potential energy versus the quantum of organics needed to generate the energy highlights the significant opportunities of waste streams such as food waste, UCO, and FOG compared to trade waste sludge

Figure 6

Organics vs. Potential energy production for each option.

Res FW - 2270 Kg/Week

Com FW (part) - 786 Kg/Week

Wol FW - 1188 Kg/Week

UCO - 213 Kg/Week

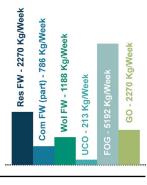
FOG - 5192 Kg/Week

TW - 105,000 Kg/Week

GO - 2270 Kg/Week

Figure 5

Estimated Organics waste streams w/o Trade Waste Sludge



Potential Energy Generation in MJ/annum (millions)

Organics in tons/annum

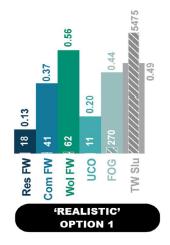
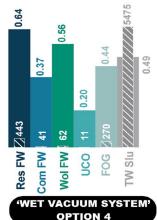


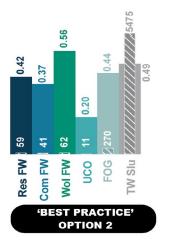
Figure 4

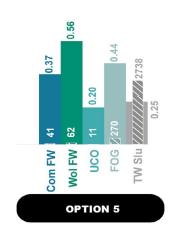
Estimated organics

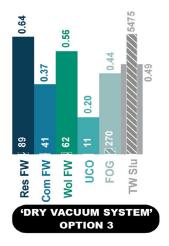
waste streams with

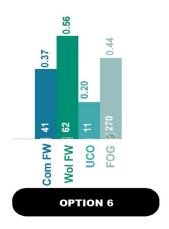
Trade Waste Sludge













As the Central Park precinct has a tri-generation central energy plant located on-site, there is the opportunity to use the energy generated from the AD plant to either contribute towards the needs of electricity **or** hot water for the residential flats on-site. Figure 7 provides a comparison summary of the six options.

Options 3 and 4 have the potential to capture the largest volume of organic waste on-site which could provide sufficient renewable energy for about 20% of the 623 flats at One Central Park for electricity or approximately 50% of flats for hot water per annum.

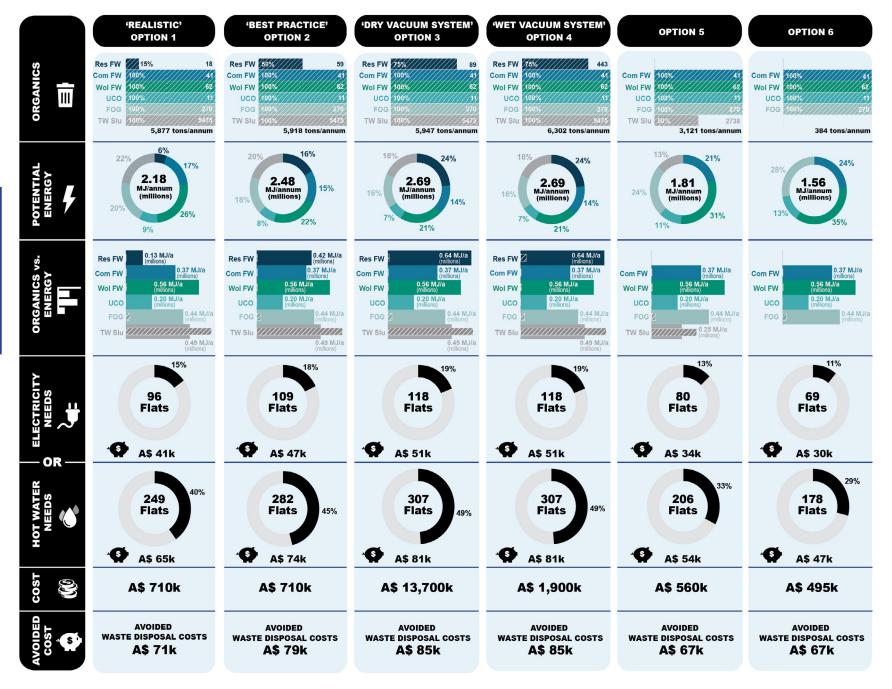


Figure 7

Comparison Summary of the six technological options

Capital Costs & Potential Benefits

Whilst the costs of incorporating AD and the associated collection/ transportation systems at One Central Park vary, the potential for annual avoided cost benefits are significant. This combined with grant funding opportunities and the involvement of a progressive private multi-utility business such as Flow Systems, provide a major opportunity to set up a world leading AD system at One Central Park.

The estimated upfront/capital costs of the retrofit systems are summarised in Figure 8. These costs are high level estimates and require further detailed assessment. (Note with both Woolworths and the commercial/retail areas already separating food waste through kitchen caddies and bins, no additional costs have been considered.)

The costs of the options vary significantly with Option 3 - 'dry vacuum system' high compared to the other options with little or no additional organics capture compared to Options 1,2, and 4. If wet vacuum systems were retrofitted for residential and commercial/retail or fitted in a new build, major cost savings could be made.

Whilst dry vacuum costs are high, well designed wet vacuum systems in new buildings have real potential. All the non vacuum retrofit options assessed have a viable business case with a payback period of approx. 5 years.

The AD system costs do not vary significantly despite the size differences between the Options. A large component of the cost of the system is for pre-treatment, that is, removal of plastics and metal contamination to protect the AD plant and minimise maintenance issues.

Estimated benefits are also summarised in Figure 8. These are high level estimates and require more detailed assessment. There are significant quantifiable annual benefits, including the avoidance of approx. 20% of current BAU waste management costs and production of renewable energy leading to reduced costs for hot water OR electricity costs for flats. Non-quantifiable annual benefits include, for example, reduced greenhouse gases from truck movements and landfill.

Figure 8

Summary of AD and estimated upfront capital costs and annual avoided costs excluding operational costs.

	'REALISTIC' OPTION 1	'BEST PRACTICE' OPTION 2	'DRY VACUUM' OPTION 3	'WET VACUUM' OPTION 4	OPTION 5	OPTION 6
ORGANICS	112,720	113,515	114,082	120,893	59,879	7,379
	Kg/week	Kg/week	Kg/week	Kg/week	Kg/week	Kg/week
VOLUME	56k	56k	56k	56k	22k	10k
	Litres	Litres	Litres	Litres	Litres	Litres
AD SIZE	3.8 m x 5 m	3.8 m x 5 m	3.8 m x 5 m	3.8 m x 5 m	2.5 m x 4.5 m	1.8 m x 4 m
	Dia x Ht	Dia x Ht	Dia x Ht	Dia x Ht	Dia x Ht	Dia x Ht
ESTIMATE OF DIGESTATE	1,000 K g/day	1,000 K g/day	1,000 Kg/day	1,000 K g/day	500 Kg/day	65 Kg/day

		ESTIMATE OF UP FRONT / CAPITAL COST								
4	CAMPAIGN	A\$ 40,000	A\$ 40,000	A\$ 40,000	A\$ 40,000					
RESIDENTIAL	CADDIES	A\$ 10,000	A\$ 10,000							
	WET VACUUM				A\$ 1,200,000					
	DRY VACUUM			A\$ 13,000,000						
AD TREATMENT	INPUT PIPES/CON	A\$ 25,000	A\$ 25,000	A\$ 25,000	A\$ 25,000	A\$ 25,000	A\$ 25,000			
	PRE TREATMENT	A\$ 100,000	A\$ 100,000	A\$ 100,000	A\$ 100,000	A\$ 100,000	A\$ 100,000			
	AD UNIT	A\$ 450,000	A\$ 450,000	A\$ 450,000	A\$ 450,000	A\$ 350,000	A\$ 300,000			
	POST TREATMENT	A\$ 35,000	A\$ 35,000	A\$ 35,000	A\$ 35,000	A\$ 35,000	A\$ 35,000			
	OUTPUT PIPEWORK	A\$ 50,000	A\$ 50,000	A\$ 50,000	A\$ 50,000	A\$ 50,000	A\$ 50,000			
	TOTAL	A\$ 710,000	A\$ 710,000	A\$13,710,000	A\$ 1,900,000	A\$ 560,000	A\$ 495,000			
ESTIMATE ANNUAL AVOIDED COSTS										
	WASTE DISPOSAL	A\$ 71k	A\$ 79k	A\$ 85k	A\$ 85k	A\$ 67k	A\$ 67k			
	FLAT HOT WATER	A\$ 64k	A\$ 73k	A\$ 80k	A\$ 80k	A\$ 53k	A\$ 46k			
FLAT ELECTRICITY TOTAL		A\$ 64k	A\$ 73k	A\$80k	A\$ 80k	A\$ 53k	A\$ 46k			
		A\$ 135k	A\$ 152k	A\$165k	A\$ 165k	A\$ 120k	A\$ 113kt			
	PAYBACK PERIOD YRS.	5.3	4.7	83	11.5	4.7	4.4			

Issues for Consideration & Recommendations

In assessing the volume of organics available on-site and the associated costs and benefits of introducing an AD system at One Central Park, this feasibility study has highlighted a range of challenges, opportunities and issues for considerations.

These have been assessed using a social, technological, environmental, economic and political (STEEP) analysis. While the STEEP analysis provides insights specifically for One Central Park many of the insights can be considered more broadly for managing organic waste and developing AD systems in dense urban settings. Figure 9 provides a summary of the issues for consideration and associated recommendations.

issues for consideration

Ongoing buy-in from retail outlets to separate & collect food waste

Lack of precedents of AD systems in dense urban Australian settings

Fragmented collection & management of organics waste streams on-site

Behaviour change to separate & collect food waste & minimise contamination

SOCIAL

Modify all retailer leasing arrangements to mandate food waste collection

Collate lessons learned on urban AD examples locally & internationally

Negotiate contract arrangements with current waste management providers

Conduct a residential food waste trial on-site and evaluate lessons learned

from the current retail food waste trial

recommendations

issues for consideration

Smart/Internet of Things (IOT) Technology opportunities

Remote management & operational control requirements

Retrofitting an existing building vs installing AD in a new building

Adaptive AD system to deal with variations in quality & quantity of substrates

TECHNICAL

Investigate opportunities to use smart/IOT Technology

Conduct due diligence on appropriate AD (& vacuum) systems

Conduct detailed feasibility assessment into the various AD, vacuum, energy and digestate reuse options

Conduct laboratory testing of the various substrates

recommendations

issues for consideration

Capturing nutrient opportunities

Energy and greenhouse gas trade offs

Management of potential odour & vector issues

ENVIRONMENTAL

Collate national & international information on AD digestate use & regulations

Conduct detailed assessment of operational energy requirements & greenhouse gas emissions for all options including BAU

Conduct detailed feasibility/design assessment of management of potential odour & vector issues

recommendations

issues for consideration

Non-quantifiable benefits

Varying costs of vacuum system options

Vacuum systems for wastewater & organic waste

Financial incentives for waste-to-energy systems

Lack of transparency & availability of data on waste volumes & costs

ECONOMICAL



Use appropriate decision-making framework as part of the detailed feasibility study to capture quantifiable & non quantifiable costs & benefits

Conduct full assessment of costs of AD & vacuum options taking into consideration retrofit vs new build development

Investigate & advocate the potential for combined food/organic waste & wastewater vacuum systems

Seek potential national, state and local government grant funding for AD (& vacuum) system pilot

Conduct detailed assessment of costs & benefits of options against BAU as part of detailed feasibility/design study

recommendations

issues for consideration

Regulatory barriers

Increasing awareness & support for food waste management

POLITICAL



Actively share knowledge on the current study findings and future detailed feasibility study/design & pilot

Work closely with regulators such as the NSW EPA

recommendations

Figure 9

Summary of Issues for Consideration and Recommendations

Project Roadmap

There is currently significant opportunity and momentum to trial and demonstrate AD in Sydney, specifically at One Central Park. By using a collaborative approach, leveraging the research conducted to date, and conducting further investigations as indicated, the CoS, Flow Systems, and other project partners involved have the opportunity to provide national and international leadership on AD Organics Management.

COMMENCED **NEXT STEPS** KNOWLEDGE COLLATION AND DISSEMINATION: Sharing and transfer of knowledge on data, results, pilots, and lessons learned.



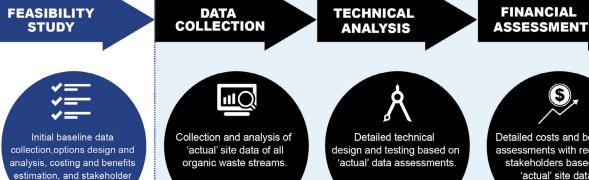
BEHAVIOURAL CHANGE STRATEGIES: Investigate residential and retail food waste seperation and collection.



REGULATION / POLICY: Analyse policies triggered by on-site energy and digestate production.



SMART SYSTEMS: Research and analysis on using smart systems and IoT integration. Initial data gathering with existing smart systems.



DETAILED FEASIBILITY / DESIGN PHASE

Detailed costs and benefits assessments with requisite stakeholders based on 'actual' site data.

Final design and implementation of the system on site and further data collection, monitoring, and evaluation

PILOT

Figure 10

Project Roadmap

collaboration.